



January 22, 2010

Re: CCIR Strategic Plan 2010-2013

Over the past two years, the Canadian Council of Insurance Regulators (CCIR) has been implementing its 2008 - 2011 strategic plan. Since CCIR has been able to implement most of the strategic initiatives in the 2008 – 2011 plan, it has decided to develop a new strategic plan which will come into effect on April 1, 2010.

The new plan will take into account the changing regulatory environment resulting from the financial crisis and the impact it has had on the insurance industry and consumers.

At the same time, the CCIR has decided to review its mandate and determine where it has been most effective. The new strategic plan will also take into account the results of this review.

As an important CCIR stakeholder, we are seeking your input in this exercise. We would appreciate it if you could provide us with your input on the following:

1. What are the challenges facing the insurance industry?
2. How can regulators and industry work together to address the challenges?
3. What specific initiatives should CCIR continue or undertake over the next three years?
4. In what areas has the CCIR been, and can continue to be, most effective?
5. How can industry meetings with CCIR be made more effective going forward?

We would appreciate receiving your input on the above by Friday, February 19, 2010.

Please submit your input and response to our invitation to the CCIR Secretariat at the address below or by e-mail to [ccir-ccrra@fSCO.gov.on.ca](mailto:ccir-ccrra@fSCO.gov.on.ca).

Yours very truly,

Danielle Boulet

Chair

5160 Yonge Street, P.O. Box 85  
Toronto ON M2N 6L9  
(416) 226-7895  
Fax (416) 590-7070

[www.ccir-ccrra.org](http://www.ccir-ccrra.org)

5160, rue Yonge, C.P. 85  
Toronto (Ontario) M2N 6L9  
(416) 226-7895  
télécopieur : (416) 590-7070